(Securities Identification Code: 5214) June 7, 2010

Notice of the 91st Ordinary General Meeting of Shareholders

Dear Shareholders,

Please be advised that the 91st Ordinary General Meeting of Shareholders will be held as follows, and we would be grateful if you could attend the meeting.

If you are unable to attend the meeting in person, you are entitled to vote by mail or via the Internet, etc. In this case, we cordially request that you review the attached Reference Document for the Ordinary General Meeting of Shareholders and exercise your voting rights in accordance with the "Information on shareholders' exercise of voting rights".

Yours faithfully, Tetsuji Mori, Chairman of the Board Nippon Electric Glass Co., Ltd. 7-1, Seiran 2-chome, Otsu, Shiga, Japan

Date and Time: Tuesday, June 29, 2010, from 10:00 a.m. Venue: Conference Room at the Head Office of the Company 7-1, Seiran 2-chome, Otsu, Shiga, Japan

3. Meeting Agenda:

Reporting:

- 1. Business report, consolidated financial statements and results of audits of consolidated financial statements by Independent Auditors and the Board of Corporate Auditors for the 91st fiscal year (from April 1, 2009 to March 31, 2010)
- 2. Non-consolidated financial statements for the 91st fiscal year (from April 1, 2009 to March 31, 2010)

Proposals:

Proposal 1: Distribution of Surplus

- Proposal 2: Partial Amendments of the Articles of Incorporation
- Proposal 3: Election of Eight (8) Directors
- Proposal 4: Election of One (1) Corporate Auditor
- Proposal 5: Election of One (1) Substitute Corporate Auditor
- **Proposal 6:** Payment of Bonuses to Directors

Proposal 7: Revision of Remunerations for Corporate Auditors

4. Handling the exercising of voting rights

- (1) If you exercise your voting rights twice through voting by mail and via the Internet, etc., we will deem the vote cast via the Internet, etc. to be the effective one.
- (2) If you exercise your voting rights more than once via the Internet, etc., we will deem the last vote cast to be the effective one.

^{*} Any revisions in Reference Document for the Ordinary General Meeting of Shareholders, business report, non-consolidated financial statements and consolidated financial statements will be disclosed on the Company's website (http://www.neg.co.jp/JP/ir/).

<u>Business Report</u> for the 91st Fiscal Year

Period from April 1, 2009 to March 31, 2010

1. Status of Corporate Group

(1) Progress and results of operations

Overall trend

Thanks to the positive effects from economic stimulus measures by governments around the world to counter the devastating post-Lehman Shock recession, in Asia, China's economy recovered mostly on domestic demand. Meanwhile, in America and Europe, the U.S. economy crept up slightly while Europe's bottomed out, however, conditions overall continue to be stringent.

In Japan, there was an increase in exports to Asia, in particular, while personal consumption showed a tendency of recovery. Nevertheless, capital investment and housing investment remained sluggish and corporate earnings and the employment situation continued to be severe.

Against the backdrop of such circumstances, the Company and its consolidated subsidiaries ("the Group") saw a steady recovery in the sales of glass for flat panel displays (FPDs), as a result of a recovery in demand in our customer industry. In the other business sector, glass fiber and other products enjoyed a recovery in sales, however, overall increases were modest at best.

| | 90th Fiscal Year | 91st Fiscal Year (April 2009 to March 2010) | Increase or decrease |
|------------------|------------------|--|----------------------|
| | Millions of yen | Millions of yen | % |
| Net sales | 335,662 | 332,387 | (1.0) |
| Operating income | 76,416 | 98,426 | 28.8 |
| Ordinary income | 64,319 | 91,419 | 42.1 |
| Net income | 21,831 | 54,926 | 151.6 |

Consolidated results of operations for the fiscal year under review

As sales followed a course of recovery from the bottom level in the fourth quarter of the previous fiscal year (January 1 to March 31, 2009), net sales were roughly the same year on year. Profits increased year on year as profitability improved every quarter as a result of the sales recovery of glass for FPDs along with an increase of utilization and effects from productivity improvements and so on. A loss on retirement of noncurrent assets arising from the reorganization of assets and a loss on liquidation of affiliates related to the dissolution of a subsidiary in China were recognized and recorded in extraordinary loss.

| Catagory | | | Year (April Iarch 2009) | | 1 Year (AprilIncrease of decreaseMarch 2010)decrease | | | |
|----------------------|-----------------------------------|--|----------------------------|-----------|---|-----------|--------------------|-----------------|
| | Category | | Net sales | Breakdown | Net sales | Breakdown | Amount | Percent- age |
| | | | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| | Information and Communications | Glass for Display Devices | 262,514 | 78.2 | 272,051 | 81.9 | 9,537 | 3.6 |
| | Communications | Glass for Electronic Devices | 11,649 | 3.5 | 11,726 | 3.5 | 77 | 0.7 |
| Glass | Glass | Subtotal | 274,164 | 81.7 | 283,777 | 85.4 | 9,613 | 3.5 |
| Business | | Glass Fiber | 29,615 | 8.8 | 22,659 | 6.8 | (6,956) | (23.5) |
| | Other Products | Building Materials, Heat-Resistant Glass, Glass Tubing and Other Products | 30,455 | 9.1 | 24,831 | 7.5 | (5,624) | (18.5) |
| | Subtotal | 60,070 | 17.9 | 47,491 | 14.3 | (12,579) | (20.9) | |
| Total Glass Business | | 334,234 | 99.6 | 331,269 | 99.7 | (2,965) | (0.9) | |
| Other | Other | | 1,427 | 0.4 | 1,118 | 0.3 | (309) | (21.7) |
| | Total | | 335,662 | 100 | 332,387 | 100 | (3,275) | (1.0) |

Sales by business category are as follows:

Information and Communications

Glass for display devices

While sales of glass for FPDs recovered, those of glass for CRTs declined with the shrinking of the market.

Glass for electronic devices

Sales of glass for electronic devices were back on a recovery track, centering on glass for optical communications-related devices and cover glass for image sensors.

As a result, sales in the Information and Communications sector amounted to \$283,777 million, a year-on-year increase of 3.5%.

Other Products

Glass fiber

While sales of glass fiber decreased year-on-year, sales of the mainstay glass fiber used in auto parts rebounded steadily.

Building materials, heat-resistant glass, glass tubing and other products

Sales were down as a result of the slowdown in the housing construction demand both in Japan and overseas.

Consequently, sales in the Other Products sector amounted to ¥47,491 million, a year-on-year decrease of 20.9%.

(2) Capital investment

The Group's capital investment amounted to ¥93,079 million in the fiscal year under review. In the Information and Communications sector, capital investment totaled ¥89,309 million, primarily for boosting production capacity for FPD glass.

In the Other Products sector, capital investment was ¥3,768 million, mainly for improving productivity and enhancing production capacity etc.

(3) Fund procurement status

Funds required in the fiscal year under review were the plant and equipment fund, bond retirement fund and working capital, which the Company financed with its own funds, issuance of bonds and borrowings, etc. Funds required by consolidated subsidiaries were obtained through loans within the Group, in line with the policy of reducing interest-bearing consolidated debt.

Aiming at efficient and flexible fund-raising, the Company has entered into a commitment line agreement for a total amount of ¥25 billion with financial institutions in Japan.

| Category | Total amount of issue | Interest rate (p.a.) | Date of issue | Redemption date |
|--------------------------------|-----------------------------|----------------------|-------------------|-------------------|
| Fifth Series Unsecured Bond | ¥10 billion | 0.678% | December 10, 2009 | December 10, 2014 |
| Sixth Series Unsecured Bond | ¥10 billion | 0.996% | December 10, 2009 | December 9, 2016 |

An outline of the above-mentioned bonds is listed in the table below.

(4) Main creditors (as of March 31, 2010)

| Creditor | Amount |
|--|---------------|
| Sumitomo Mitsui Banking Corporation | ¥14.6 billion |
| The Sumitomo Trust and Banking Co., Ltd. | ¥13.1 billion |
| Shiga Bank, Ltd. | ¥9.5 billion |

(5) Issues to be addressed

[Basic management policy]

Under the corporate philosophy of "contributing to the welfare and prosperity of society by means of creating high-technology glass in harmony with the environment", the Company broadly develops and produces the various kinds of high-tech glass products that society and technological development demand and supplies the products to world markets.

The Group has seen significant changes in its environment, including not only severe competition between companies worldwide but also demands for higher quality and sophistication of technology. The Group's basic management policy is to ensure the continuation and development of business in the future by establishing a solid management strength and base and while promptly and appropriately coping with the above-mentioned changes and striving to increase corporate value by meeting its social responsibilities as a company, setting compliance as well as environmental conservation, promotion of employment of people with disabilities and contribution to local communities as major themes.

[Medium and long term management strategies of the Company]

1) Enhancement of the core business, establishment of a well-balanced business structure, and promotion of businesses for the next generation

The Company will strive to develop technological capabilities, enhance production/supply capabilities, and improve profitability, positioning the field of glass for display devices represented by glass for FPDs as its core business.

At the same time, the Company will place importance on expanding businesses in fields of glass other than for display devices, such as glass for electronic devices, glass fiber, and heat-resistant glass with the aim of establishing a well-balanced business structure in order to avoid excessive reliance on a single business field and achieve stable corporate growth.

In addition, the Company will strive for active business development in next-generation display devices, energy, new-type lighting and other fields that are expected to grow, making full use of various technologies including not only those related to supersized or ultrathin sheet glass but also thin filming, crystallization, high-precision processing, and composition, based on a broad range of core technologies (such as material design, processing, and appraisal).

2) Improvement of management/financial strength

The Company will aim to have solid management/financial strength resistant to changes in business environment through pursuit of further efficiency in its overall management and cash flow centric management.

[Issues to be addressed]

(Expansion of production capacity and earnings improvement in the FPD glass field)

We expect demand for glass for FPDs to remain strong in the next fiscal year. We will smoothly start up the new facilities, which launched operations this spring, and raise their production capacity to the fullest. In addition, we will increase the supply capacity of existing facilities through improving productivity and increasing production yield to enhance our profitability while responding to the future expansion of demand.

(Cash flow centric business management)

The Company will ensure production output corresponds to the demand trends and focus on optimizing inventories and cutting expenses while conducting a cash-flow centric business management model.

(Reduction of interest-bearing debt)

During the fiscal year under review, the Company strived to reduce interest-bearing debts to decrease cash reserves, which it had increased to prepare for rapid changes in the business environment, to an ordinary level. As a result, the ratio of interest-bearing debt to net sales as of the end of the fiscal year under review decreased 8.7 percentage points to 30.0% from the end of the previous period. The Company will continue working to reduce interest-bearing debts.

| (6) Changes in assets and profit/loss (Yer | | | | |
|--|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| | 88th Fiscal Year | 89th Fiscal Year | 90th Fiscal Year | 91st Fiscal Year |
| Item | (April 2006 to March 2007) | (April 2007 to March 2008) | (April 2008 to March 2009) | (April 2009 to March 2010) |
| Net sales | 336,410 million | 368,267 million | 335,662 million | 332,387 million |
| Operating income | 84,585 million | 100,882 million | 76,416 million | 98,426 million |
| Ordinary income | 81,425 million | 96,942 million | 64,319 million | 91,419 million |
| Net income | 40,358 million | 50,668 million | 21,831 million | 54,926 million |
| Net income per share | 126.55 | 105.29 | 43.89 | 110.41 |
| Total assets | 519,707 million | 588,030 million | 588,413 million | 646,443 million |
| Net assets | 276,555 million | 347,785 million | 352,744 million | 406,306 million |
| Net assets per share | 852.83 | 691.27 | 701.62 | 808.75 |

(6) Changes in assets and profit/loss

Note: The Company completed a 1.5-for-1 split of its common stock effective April 1, 2007.

(7) Important subsidiaries (as of March 31, 2010)

| Company name | Capital stock | Investment stake of the Company | Description of main business |
|---|--------------------|---------------------------------|--|
| Nippon Electric Glass (Malaysia) Sdn. Bhd. | M\$ 358 million | 100% | Production and sale of glass fiber, glass for display devices, and heat-resistant glass |
| Nippon Electric Glass (Korea) Co., Ltd. | KRW 5,000 million | 100% | Processing and sale of glass for display devices |
| Nippon Electric Glass Taiwan Co., Ltd. | TW\$ 210 million | 100% | Processing and sale of glass for display devices |
| Paju Electric Glass Co., Ltd. | KRW 36,000 million | 60.0% | Processing and sale of glass for display devices |

1) Status of important subsidiaries

Note 1: The Company passed a resolution to dissolve Nippon Electric Glass (Fujian) Co., Ltd. in June 2009. We excluded the company from the above table as it had been in the course of liquidation and ceased to be of importance from an accounting perspective.

Note 2: The total number of consolidated subsidiaries as of the end of the consolidated fiscal year under review is 22 including the above four important subsidiaries.

2) Status of important affiliates

NEC Corporation sold 64,828 thousand shares of the Company it had been holding in February 2010, and the voting rights of the all shareholders of the Company in effect held by NEC Corporation decreased to 11.3% from 24.4% including indirect ownership. Accordingly, the Company is no longer an affiliate of NEC Corporation.

(8) Description of main businesses (as of March 31, 2010)

The Group mainly produces and sells special glass products including glass for the information and communications industries, as well as glass making machinery.

| Ca | ategory | Main products | | | |
|-----------------|---|--|--|--|--|
| | | Glass for Flat Panel Displays (FPD) | | | |
| | | Glass for Liquid Crystal Displays (LCD) | | | |
| | | Substrate Glass | | | |
| | Glass for Display | Tubes for Backlight Lamps | | | |
| | Devices | Glass for Plasma Display Panels (PDP) | | | |
| | | Substrate Glass | | | |
| | | Glass Paste | | | |
| Information and | | Glass for Cathode Ray Tubes (CRT) | | | |
| Communications | | Glass for Optical Devices | | | |
| | | Capillary Ferrule Equipped with Optical Fiber | | | |
| | | Parts for Spherical Lenses | | | |
| | Glass for Electronic | "Micro Preform" Glass Materials for | | | |
| | Devices | Aspherical Lenses | | | |
| | | Glass for Electronic Devices | | | |
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| | | ** | | | |
| | Glass Fiber | | | | |
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| | | _ | | | |
| | | | | | |
| | | "Neoparies", "Lapie" Glass Ceramics Building Materials | | | |
| | | "FireLite" Fire Rated Glass | | | |
| Other Products | | Radiation-Shielding Glass | | | |
| | Building Materials, | Glass for Interiors/Exteriors | | | |
| | Heat-Resistant Glass, Glass Tubing and Other | Heat-Resistant Glass | | | |
| | Products | Powdered Glass Sheet Glass Glass Tube Chopped Strands for Function Plastic Yarns for Printed Circuit Boards Roving Glass for Reinforced Plastics Alkali-Resistant Glass Fiber Glass for Building Materials Glass Blocks "Neoparies", "Lapie" Glass Ceramics Building Materials "FireLite" Fire Rated Glass Radiation-Shielding Glass Glass for Interiors/Exteriors Heat-Resistant Glass "Neoceram" Super Heat-Resistant Glass Ceramic "Neorex" Heat-Resistant Glass Glass for Lighting Use Glass for Ampules, Vials, and Laboratory Use | | | |
| | | "Neorex" Heat-Resistant Glass | | | |
| | | Glass for Lighting Use | | | |
| | | Glass for Ampules, Vials, and Laboratory Use | | | |
| | | Glass for Thermos Flasks | | | |
| | | Glass Making Machinery | | | |

(9) Main sales offices and factories (as of March 31, 2010)

1) The Company

| Name | Location |
|-----------------------------------|----------------------------|
| Head Office | Otsu, Shiga |
| Osaka Office & Sales Headquarters | Yodogawa-ku, Osaka |
| Tokyo Office & Sales Headquarters | Minato-ku, Tokyo |
| Otsu Factory | Otsu, Shiga |
| Fujisawa Factory | Fujisawa, Kanagawa |
| Shiga-Takatsuki Factory | Nagahama, Shiga |
| Notogawa Factory | Higashiomi, Shiga |
| Wakasa-Kaminaka Factory | Mikata-Kaminaka-gun, Fukui |
| Precision Glass Processing Center | Kusatsu, Shiga |

2) Subsidiaries

| Company name | Location |
|--|-------------------------|
| Nippon Electric Glass (Malaysia) Sdn. Bhd. | Selangor, Malaysia |
| Nippon Electric Glass (Korea) Co., Ltd. | Kyong-buk, Korea |
| Nippon Electric Glass Taiwan Co., Ltd. | Taichung County, Taiwan |
| Paju Electric Glass Co., Ltd. | Gyeonggi-do, Korea |

(10) Status of employees (as of March 31, 2010)

| | Catagory | Number of employees | |
|----------------------------|--------------------------------|------------------------------------|--|
| Category | | (change from previous fiscal year) | |
| | Information and Communications | 3,852 (Increase of 33) | |
| Glass Business | Other Products | 1,039 (Increase of 10) | |
| | Total Glass Business | 4,891 (Increase of 43) | |
| Other – | | 26 (Decrease of 4) | |
| Administration Departments | | 80 (Increase of 11) | |
| | Total | 4,997 (Increase of 50) | |

Note 1: The number of employees represents the number of working employees.

Note 2: The number of employees of the Company is 1,866 (decrease of 52 compared with the previous fiscal year.)

2. Matters related to shares of the Company (As of March 31, 2010)

- (1) Total number of shares authorized to be issued: 1,200,000,000 shares
- (2) Total number of shares issued: 497,616,234 shares

Note: Total number of shares issued includes 148,073 shares of treasury stock.

(3) Number of shareholders

14,039

(4) Major shareholders (Top 10 shareholders)

| Name | Number of shares held | Ratio of shareholding |
|---|-----------------------|-----------------------|
| | (Thousands of shares) | snarenolding |
| Japan Trustee Services Bank, Ltd. (Sumitomo Trust & Banking Sai-Shintaku ("Re-Trust")/NEC Corporation Employee Pension Trust Account) | 55,780 | 11.2% |
| Japan Trustee Services Bank, Ltd. (Trust account) | 34,678 | 7.0% |
| The Master Trust Bank of Japan, Ltd. (Trust account) | 25,341 | 5.1% |
| JP MORGAN CHASE BANK 380055 | 22,231 | 4.5% |
| NIPRO CORPORATION | 17,824 | 3.6% |
| CHASE MANHATTAN BANK GTS CLIENTS ACCOUNT ESCROW | 9,913 | 2.0% |
| STATE STREET BANK AND TRUST COMPANY | 9,460 | 1.9% |
| THE CHASE MANHATTAN BANK, N.A. LONDON SECS LENDING OMNIBUS ACCOUNT | 9,224 | 1.9% |
| Shiga Bank, Ltd. | 8,089 | 1.6% |
| Nippon Life Insurance Company | 7,312 | 1.5% |

Note 1: The ratio of shareholding is calculated by excluding treasury stock (148,073 shares).

Note 2: The shares (55,780 thousand shares) held by Japan Trustee Services Bank, Ltd. (Sumitomo Trust & Banking Sai-Shintaku ("Re-Trust") / NEC Corporation Employee Pension Trust Account) are the Company's shares held by NEC Corporation and contributed to the Employee Pension Trust Account. The authority to give instructions on the exercise of voting rights for these shares is held by NEC Corporation.

NEC Corporation holds 56,244 thousand shares of the Company including the above-mentioned contributions to the Employee Pension Trust Account and indirectly-held shares, and is a major shareholder of the Company with the ratio of shareholding of 11.3%.

3. Matters related to Directors and Corporate Auditors of the Company

| Name | Position in the Company | Assignment of work and significant concurrent positions |
|------------------|---|--|
| Tetsuji Mori | Chairman of the Board (Representative Director) | |
| Yuzo Izutsu | Vice Chairman | |
| | (Representative Director) | |
| Masayuki Arioka | President | CEO |
| | (Representative Director) | [In charge of Auditing] |
| Hiroshi Kato | Director | Executive Vice President |
| | | [Supervising: Electronic Products Business, Environmental Management] |
| | | [In charge of Thin Films Business] |
| | | Group General Manager, Electronic Products Group |
| | | Representative Director, Dong Yang Electronic Glass Co., Ltd. |
| Katsumi Inada | Director | Executive Vice President |
| | | [Supervising: Consumer Glass Business, Glass Fiber Business and Building Materials Business] |
| | | Group General Manager, Glass Fiber Products Group |
| Masami Atsuji | Director | Executive Vice President |
| | | [Supervising: Accounting] |
| | | [In charge of Administrative and Purchasing] |
| Shigeru Yamamoto | Director | Senior Vice President |
| | | [Supervising: Patent] |
| | | [In charge of Technical, Advanced Materials & Technology, Research & Development and New Products,] |
| | | President, Nippon Electric Glass Technical Information Center Co., Ltd. |
| Koichi Inamasu | Director | Senior Vice President |
| | | [Supervising: CRT Glass Business, PDP Glass Plate Business] |
| | | Group General Manager, CRT Glass Group |
| | | Group General Manager, PDP Glass Plate Group |
| | | Chairman, Nippon Electric Glass (Malaysia) Sdn. Bhd. |
| Shuji Ito | Director | Senior Vice President |
| | | [In charge of Environmental Management, Furnace Design & Engineering, Engineering and Plant Engineering] |

(1) Names, etc. of Directors and Corporate Auditors (as of March 31, 2010)

| Name | Position in the Company | Assignment of work and significant concurrent positions |
|-------------------|--------------------------------|---|
| Masanori Yokota | Director | Senior Vice President |
| | | [Supervising: LCD Glass Business] |
| | | Group General Manager, LCD Glass Business |
| Hitoshi Yasuda | Full-time Corporate Auditor | |
| Nobuhiro Miyamoto | Full-time Corporate Auditor | |
| Takuro Takeuchi | Corporate Auditor | Attorney at Law, Takeuchi Law Office |
| Fujio Okada | Corporate Auditor | Associate Senior Vice President, NEC Corporation |

Note 1: Corporate Auditors Mr. Takuro Takeuchi and Mr. Fujio Okada are Outside Corporate Auditors.

Note 2: Corporate Auditor Mr. Takuro Takeuchi is an Independent Corporate Auditor notified pursuant to the provisions of the Financial Instruments Exchange.

- Note 3: The Company has adopted Executive Officer System. "Supervising" and "In charge" in the Brief Personal Profile in the "Assignment of work and significant concurrent positions" indicate work assignments of Executive Officers. As of March 31, 2010, there are 12 Executive Officers who are not Directors.
- Note 4: Effective April 1, 2010, "Assignment of work and significant concurrent positions" of Directors Mr. Hiroshi Kato, Mr. Shuji Ito and Corporate Auditor Mr. Fujio Okada are changed as follows:

| Name | Position in the Company | Assignment of work and significant concurrent positions |
|--------------|----------------------------|---|
| Hiroshi Kato | Director | Executive Vice President [Supervising: Electronic Products Business and Thin Films Business] |
| | | Representative Director, Dong Yang Electronic Glass Co., Ltd. |
| Shuji Ito | Director | Executive Vice President [In charge of Environmental Management, Furnace Design & Engineering, Engineering and Plant Engineering] |
| Fujio Okada | Corporate Auditor | Senior Vice President, NEC Corporation |

|) The unbuilt of remainer ation for Directors and Corporate Humons | | | | | |
|--|----------|------------------------------|--|--|--|
| Category | Number | Total amount of remuneration | | | |
| Director | 10 | ¥453 million | | | |
| Corporate Auditor (of which, Outside Corporate Auditor) | 4 (2) | ¥54 million (¥9 million) | | | |
| Total | 14 | ¥507 million | | | |

(2) The amount of remuneration for Directors and Corporate Auditors

Note: The total amount of remuneration for Directors includes a bonus to Directors of ¥148 million, which is to be resolved at the 91st Ordinary General Meeting of Shareholders scheduled to be held on June 29, 2010.

(3) Matters related to Outside Corporate Auditors

1) Concurrent position of Outside Corporate Auditors for other companies (as of March 31, 2010)

| Category | Name | Significant concurrent positions |
|-------------------|-----------------|--|
| Corporate Auditor | Takuro Takeuchi | Attorney at Law, Takeuchi Law Office |
| Corporate Auditor | Fujio Okada | Associate Senior Vice President, NEC Corporation |

Note 1: There is no special relationship between the Company and Takeuchi Law Office.

- Note 2: Corporate Auditor Mr. Fujio Okada assumed the post of Senior Vice President of NEC Corporation effective April 1, 2010.
- Note 3: NEC Corporation is a major shareholder of the Company. NEC Corporation sells computer and communication devices and provides maintenance and communication service, etc. to the Company.

| 2) | Main | activities | during | the fiscal | vear u | under review |
|----|------|------------|--------|------------|--------|--------------|
| | | | | | | |

| Category | Name | Status of main activities |
|-------------------|-----------------|---|
| Corporate Auditor | Takuro Takeuchi | Mr. Takuro Takeuchi attended all 13 Board of Directors Meetings and all 13 Board of Corporate Auditors Meetings held during the fiscal year under review, and made inquiries and expressed opinions where appropriate, mainly from the expert viewpoint of an Attorney at Law. |
| Corporate Auditor | Fujio Okada | Mr. Fujio Okada attended 11 of the 13 Board of Directors Meetings and 12 of the 13 Board of Corporate Auditors Meeting held during the fiscal year under review, and made inquiries and expressed opinions where appropriate, mainly from the viewpoint of an expert in corporate legal affairs. |

3) Outline of the liability limitation agreement

The Company has concluded a liability limitation agreement with each of the Outside Corporate Auditors. This agreement specifies that, in compliance with Article 427, Paragraph 1 of the Corporation Law, when Outside Corporate Auditors bear liability for damage against the Company as stipulated in Article 423, Paragraph 1 of the Corporation Law, the relevant liability for damages shall be limited to the minimum liability for damages as stipulated in Article 425, Paragraph 1 of the Corporation Law, provided that said persons execute their

duties as Outside Corporate Auditors of the Company unintentionally and without gross negligence.

4. Status of Independent Auditor

(1) Name of Independent Auditor KPMG AZSA & Co.

(2) Amount of remuneration for Independent Auditor in the fiscal year under review

| | Amount paid |
|--|-------------|
| Amount of remuneration for auditing service stipulated in Article 2, Paragraph 1 of the Certified Public Accountants Law | ¥68 million |
| Total amount of money and other property benefits that must be paid by the Company and its subsidiaries | ¥69 million |

- Note 1: In the auditing contract between the Company and the Independent Auditor, the amount of remuneration for auditing in compliance with the Corporation Law, the amount of remuneration regarding the audit of the English version of the consolidated financial statements and the amount of remuneration for auditing in compliance with the Financial Instruments and Exchange Act have not been separated distinctly, nor can they be separated in essence. Accordingly, the above amount indicates the total of these amounts.
- Note 2: Four important subsidiaries of the Company listed in "(7) Important subsidiaries" in "1. Status of Corporate Group" are audited by Independent Auditors other than the said Independent Auditor of the Company.

(3) Details of non-audit operations

The Company pays compensation to the Independent Auditor for preparing comfort letters related to the issuance of straight bonds, in addition to paying remuneration for auditing service stipulated in Article 2, Paragraph 1 of the Certified Public Accountants Law as stated above.

(4) Policy on decision to dismiss or not reappoint Independent Auditor

In cases where an Independent Auditor is considered to fall under any section of Article 340, Paragraph 1 of the Corporation Law, the Board of Corporate Auditors may dismiss said Independent Auditor upon unanimous consent of the Corporate Auditors.

In cases in which it is considered difficult for an Independent Auditor to execute its duties appropriately, as well as for reasons of the Company, the Board of Directors may propose the agenda concerning dismissal or non-reappointment of the Independent Auditor with approval of, or by demand of, the Board of Corporate Auditors.

- 5. Systems to ensure execution of duties by Directors complying with laws and regulations and the Articles of Incorporation and other systems to ensure the appropriateness of operations of stock companies
- (1) Systems to ensure that the execution of duties by Directors and employees shall comply with laws and regulations and the Articles of Incorporation

The Company has established the Compliance Committee as a specialized body that continuously ensures compliance with laws and regulations as well as corporate ethics within the Group, and the committee shall implement the following: 1) planning of revision of "Corporate Philosophy", "The Group Code of Conduct" and "Principles of Activities," and planning, preparing and implementing various measures to disseminate them throughout the Group companies; 2) collecting and analyzing information about compliance including movement of social conditions, relevant laws and regulations at home and abroad, and providing training; and 3) operating an Internal Reporting System (Liaison Offices: Compliance Committee and a law firm). The details of these implemented actions shall be regularly reported to the Board of Directors and the Corporate Auditors.

The Internal Auditing Department (the Auditing Division) shall implement internal auditing of each division and Group companies from an independent position based on internal auditing regulations and the auditing plan, and shall report the status of implementation to the President as necessary.

(2) Systems for storage and management of information related to execution of duties by Directors

Documents concerning execution of duties by Directors (approval documents and other decision-making documents, minutes of meetings, etc.) shall be kept and managed appropriately in compliance with laws and regulations as well as rules and guidelines set by the Company.

(3) Regulations and other systems concerning loss and risk management

Risks of businesses of the Company which it recognizes as important (such as compliance, finance, environment, disaster, control of trade, information management, quality, safety and health) shall be overseen by the responsible departments or by specialized committees through means such as establishing regulations and guidelines, providing training and preparing manuals as the need arises. As for risks that have newly arisen, the CEO will promptly determine the personnel responsible for them and implement countermeasures.

Issues of particular importance to management shall be discussed at and reported to the Management Conference and the Board of Directors Meeting.

(4) Systems to ensure efficient execution of duties by Directors

The Company has introduced the Executive Officer System and business division system approach in order to clarify management targets and efficiently operate businesses, and will set an annual budget (business plan) by business division and on a company-wide basis at the Board of Directors Meeting. In addition, the Company shall manage earnings on a monthly basis and discuss and examine important management issues from various perspectives at the Board of Directors Meeting, Management Conference and meetings of business divisions. In order to make sure that necessary information is conveyed to interested parties on a timely basis, information technology such as electronic approval systems is utilized.

(5) Systems to ensure the appropriateness of operations of the Group comprising the Company and its subsidiaries

The Company shall establish and ensure compliance with the "The Group Code of Conduct" and the "Principle of Activities", which will be the standards for judgment and behavior of Directors and employees of the Group, and will also operate the Internal Reporting System.

Furthermore, to ensure the appropriateness of the Group's financial reporting, the Company and its Group companies shall improve and operate the necessary organizational systems and the Internal Auditing Department (the Auditing Division) shall evaluate the validity of such systems.

Besides the above actions, the Company shall keep track of and solve management issues of subsidiaries as deemed appropriate, by means such as dispatching Directors to subsidiaries and having the administration departments of the Head Office or relevant business divisions exchange information regularly with subsidiaries. The top management of the Company and subsidiaries shall hold meetings to improve management efficiency as the need arises.

(6) Matters related to employees assigned to assist Corporate Auditors in their duties and independence of such employees from Directors in the event Corporate Auditors' request such employees

Employees who belong to the Administrative Division shall assist the duties of Corporate Auditors as the need arises. In the meantime, opinions of Corporate Auditors concerning transfer, etc. of such employees shall be respected.

(7) Systems for Directors and Employees to report to Corporate Auditors, and other systems concerning reporting to Corporate Auditors

Directors and employees shall report without delay before or after the fact on matters that would have an important influence on the Company and the Group. In addition, responsible personnel shall report the status of operation of the Internal Reporting System and the status of implementation of internal auditing as deemed appropriate.

Directors and employees shall report promptly when requested by the Board of Corporate Auditors.

(8) Other systems to ensure that auditing by Corporate Auditors will be performed effectively.

The Corporate Auditors shall exchange opinions with the Representative Director, Independent Auditor and the Auditing Division as deemed appropriate.

6. Basic policy on control of publicly-traded companies

(1) Overview of the basic policy on the nature of entities that control decisions on financial and business policies of the Company

Considering that the shares of the Company, being a publicly-traded company, are traded freely in the market, the Company believes that the nature of entities that control the Company should ultimately be left to the decision of its shareholders. Having said that, we think that it is important for our shareholders in making a decision on whether or not to accept a large-scale purchase of the Company's shares (hereinafter, referred to as the Large-Scale Purchase of the Company's Shares) to be provided sufficient information from the entities that are attempting to execute such Large-Scale Purchase of the Company's Shares (hereinafter, referred to as Large-Scale Purchasers), and for the Board of Directors to make an assessment and review of such information and to provide the result and its opinion to our shareholders.

We believe that the nature of entities that control decisions on financial and business policies of the Company should be those entities which adequately understand the Company's management philosophy, characteristics of its businesses, various sources of corporate value and relationship with its stakeholders, and secure and enhance the common interest of the shareholders and corporate value of the Company in the medium and long terms.

(2) Overview of specific efforts

1) Special efforts that contribute to effective utilization of assets of the Company, formation of appropriate corporate group and achievement of other basic policies

The Company is engaged in the business of manufacturing and selling special glass and high technology glass. A large portion of the Company's sales depends on transactions with specific customers, and we must place emphasis on close business relationships with these customers in proceeding with management in order to continuously improve our corporate value.

By taking full advantage of the expertise, technology and know-how related to special glass and high-tech glass which it has accumulated over half a century, strong relationships with business partners and a good labor-management relationship, the Company is investing management resources intensively in growth fields, increasing profitability, building a well-balanced business structure and promoting proactive R&D activities. This is in an effort to secure and enhance the common interest of the shareholders and corporate value.

2) Measures to prevent decisions on the financial and business policies of the Company from being controlled by entities deemed inadequate in view of basic policy

When the Large-Scale Purchase is being executed to increase the ratio of voting rights of holders of its stocks or such like (hereinafter, referred to as the Special Shareholders Group) to 20% or above, or resulting in the ratio of voting rights of the Special Shareholders Group going to 20% or above, the Company will introduce the Large-Scale Purchase Rules to ensure sufficient provision of information and time required for making a decision for the shareholders and has established the Response Policy for the cases where the Large-Scale Purchase Rules are observed or not observed.

The Board of Directors of the Company shall require Large-Scale Purchasers to provide adequate information and set a certain period for assessment and review by the Board of Directors of the Company after receiving the pertinent information. When the Large-Scale Purchase Rules are not observed by Large-Scale Purchasers or when the Board of Directors of the Company judges the Large-Scale Purchase to significantly damage the common interest of the shareholders and corporate value of the Company and the Special Committee, which is comprised of outside experts, makes a recommendation to permit implementation of countermeasures such as allocating stock acquisition rights, free of charge, such countermeasures may be put into action by the resolution of the Board of Directors (General Meeting of Shareholders may be convened by the decision of the Board of Directors of the Company in order to confirm the intention of the shareholders.) The Large-Scale Purchase shall be commenced only after the assessment and review period or the closing of General Meeting of Shareholders. Meanwhile, the relevant information will be disclosed when deemed appropriate.

- (3) The decision of the Board of Directors of the Company and the reason thereof concerning the appropriateness of measures as described above in (2) are in line with the basic policy and will not impair the common interest of shareholders and therefore the corporate value of the Company, nor will they be implemented for the purpose of maintaining the positions of directors of the Company
 - The measures satisfy three principles set forth in the "Guidelines for Defense against Acquisition for Securing or Improvement of Corporate Value and Common Interest of Shareholders" announced on May 27, 2005 by the Ministry of Economy, Trade and Industry and the Ministry of Justice and take into consideration the "Takeover Defense Measures in Light of Recent Environmental Changes" issued on June 30, 2008 by the Corporate Value Study Group.
 - The measures are introduced to secure and improve the common interest of the shareholders, by securing the information and time necessary for the shareholders to determine whether or not the relevant Large-Scale Purchase is appropriate and by enabling negotiations for the benefit of the shareholders.
 - The Ordinary General Meeting of Shareholders of the Company held in 2009 has approved continuous introduction of the Response Policy with the effective period set at the closing of the Ordinary General Meeting of Shareholders of the Company to be held in 2012, and the Response Policy can be abolished at the General Meeting of Shareholders of the Company.
 - The Special Committee has been established to ensure appropriate implementation and fairness of the Large-Scale Purchase Rules with importance placed on its decisions, and a system for ensuring elimination of arbitrary implementation of the Response Policy has been established.

The above-mentioned basic policy on control of publicly-traded companies is an overview. For details of the Response Policy, please refer to the "Continuation of the Response Policy (Countermeasures against acquisition) regarding Large-Scale Purchase of the Company's Shares" (disclosure documents dated April 27, 2009) on the Company's website (http://www.neg.co.jp/).

Note: Figures and the number of shares in this business report are rounded down to the nearest unit.

Consolidated Balance Sheet

| | [×] | (Mil | lions of yen) |
|-------------------------------------|--------------|---|---------------|
| Item | Amount | Item | Amount |
| (Assets) | | (Liabilities) | |
| Current assets | 228,625 | Current liabilities | 153,873 |
| Cash and cash equivalents | 98,081 | Notes and accounts payable-trade | 37,945 |
| Notes and accounts receivable-trade | 80,037 | Short-term loans payable | 39,546 |
| Merchandise and finished goods | 21,126 | Accrued income taxes | 34,134 |
| Work in process | 1,827 | Other reserves | 199 |
| Raw materials and supplies | 13,981 | Others | 42,047 |
| Deferred tax assets | 10,510 | Non-current liabilities | 86,262 |
| Others | 3,705 | Bonds | 20,000 |
| Allowance for doubtful accounts | (644) | Long-term loans payable | 37,280 |
| Fixed assets | 417,818 | Reserve for special repairs | 26,887 |
| Tangible fixed assets | 385,169 | Other reserves | 1,839 |
| Buildings and structures | 56,359 | Others | 255 |
| Machinery, equipment and vehicles | 285,506 | Total Liabilities | 240,136 |
| Land | 14,090 | (Net Assets) | |
| Construction in progress | 26,542 | Shareholders' equity | 406,314 |
| Others | 2,670 | Common stock | 32,155 |
| Intangible fixed assets | 715 | Capital surplus | 34,357 |
| Investments and other assets | 31,933 | Retained earnings | 340,013 |
| Investment securities | 17,937 | Treasury stock | (212) |
| Deferred tax assets | 12,889 | Valuation and translation adjustments | (3,987) |
| Others | 1,395 | Net unrealized gain on other securities | 3,897 |
| Allowance for doubtful accounts | (288) | Deferred gains or losses on hedges | (45) |
| | | Foreign currency translation adjustments | (7,839) |
| | | Minority interests | 3,979 |
| | | Total Net Assets | 406,306 |
| Total Assets | 646,443 | Total Liabilities and Net Assets | 646,443 |

(As of March 31, 2010)

Note: Amounts less than ¥1 million are omitted.

Consolidated Statement of Income

| (From April 1 | 2009 to March | 31, 2010) |
|---------------|---------------|-----------|
|---------------|---------------|-----------|

| (From April 1, 2009 to Watch 51, 1 | | (Millions of yen) |
|--|---------|-------------------|
| Item | Amoun | t |
| Net sales | | 332,387 |
| Cost of sales | | 213,357 |
| Gross profit | | 119,029 |
| Selling, general and administrative expenses | | 20,603 |
| Operating income | | 98,426 |
| Non-operating income | | |
| Interest and dividend income | 1,350 | |
| Others | 759 | 2,109 |
| Non-operating expenses | | |
| Interest expenses | 1,570 | |
| Loss on disposal of property, plant and equipment | 2,012 | |
| Depreciation of inactive property, plant and equipment | 2,737 | |
| Loss on spoiled work | 1,048 | |
| Others | 1,747 | 9,116 |
| Ordinary income | | 91,419 |
| Extraordinary income | | |
| Gain on prior period adjustment | 142 | |
| Gain on sales of fixed assets | 251 | |
| Others | 9 | 403 |
| Extraordinary loss | | |
| Loss on disposal of property, plant and equipment | 2,741 | |
| Impairment loss | 949 | |
| Loss on liquidation of affiliates | 1,367 | |
| Others | 227 | 5,285 |
| Income before income taxes | | 86,536 |
| Income taxes-current | 40,867 | |
| Income taxes-deferred | (9,525) | 31,342 |
| Minority interests | | 268 |
| Net income | | 54,926 |

Note: Amounts less than ¥1 million are omitted.

Consolidated Statement of Changes in Shareholders' Equity

| Item | Amount | Item | Amount |
|---|-------------------|--|---------------------------------------|
| Shareholders' equity | | Valuation and translation adjustments | |
| Common stock | | Net unrealized gain on other securities | |
| Beginning balance | 32,155 | Beginning balance | 1,41 |
| Change during the current fiscal year | | Change during the current fiscal year | |
| Total change during the current fiscal year | - | Net change of items other than shareholders' | 2,48 |
| Ending balance | 32,155 | equity during the current fiscal year | |
| Capital surplus | | Total change during the current fiscal year | 2,48 |
| Beginning balance | 34,358 | Ending balance | 3,89 |
| Change during the current fiscal year | , | Deferred gains or losses on hedges | |
| Disposition of treasury stock | (0) | Beginning balance | 1 |
| Total change during the current fiscal year | (0) | Change during the current fiscal year | |
| Ending balance | 34,357 | Net change of items other than shareholders' | (50 |
| Retained earnings | | equity during the current fiscal year | (5) |
| Beginning balance | 290,061 | Total change during the current fiscal year | (50 |
| Change during the current fiscal year | 200,001 | Ending balance | (4: |
| Dividends from surplus | (4,974) | Foreign currency translation adjustments | |
| Net income | 54,926 | Beginning balance | (8,75) |
| Total change during the current fiscal year | 49,951 | Change during the current fiscal year | |
| Ending balance | 340,013 | Net change of items other than shareholders' | 91 |
| Treasury stock | 540,015 | equity during the current fiscal year Total change during the current fiscal year | 91 |
| Beginning balance | (196) | Ending balance | (7,839 |
| Change during the current fiscal year | (190) | Total valuation and translation adjustments | (7,05. |
| Acquisition of treasury stock | (17) | Beginning balance | (7,335 |
| Disposition of treasury stock | 2 | Change during the current fiscal year | (7,55. |
| Total change during the current fiscal year | (15) | Net change of items other than shareholders' | |
| | (13) | equity during the current fiscal year | 3,34 |
| Ending balance | (212) | Total change during the current fiscal year | 3,34 |
| Total shareholders' equity | 256 279 | Ending balance | (3,98 |
| Beginning balance | 356,378 | Minority interests | |
| Change during the current fiscal year Dividends from surplus | (4.074) | Beginning balance | 3,70 |
| Net income | (4,974) 54,926 | Change during the current fiscal year | · · · · · · · · · · · · · · · · · · · |
| Acquisition of treasury stock | (17) | Net change of items other than shareholders' | 27 |
| Disposition of treasury stock | (17) | equity during the current fiscal year | 21 |
| Total change during the current fiscal year | 49,935 | Total change during the current fiscal year | 27 |
| | 406,314 | Ending balance | 3,97 |
| Ending balance | 400,514 | Total net assets | |
| | | Beginning balance | 352,74 |
| | | Change during the current fiscal year | |
| | | Dividends from surplus | (4,974 |
| | | Net income | 54,92 |
| | | Acquisition of treasury stock | (1 |
| | | Disposition of treasury stock | |
| | | Net change of items other than shareholders' | 3,62 |
| | Ļ | equity during the current fiscal year | |
| Note: Amounts less than ¥1 million are omitt | ed | Total change during the current fiscal year | 53,56 |
| | | Ending balance | 406,30 |

Non-consolidated Balance Sheet

| | | (| Millions of yen) |
|--------------------------------------|---------|--|------------------|
| Item | Amount | Item | Amount |
| (Assets) | | (Liabilities) | |
| Current assets | 200,580 | Current liabilities | 150,877 |
| Cash and cash equivalents | 60,600 | Accounts payable-trade | 41,196 |
| Notes receivable-trade | 1,792 | Short-term loans payable | 31,600 |
| Accounts receivable-trade | 99,860 | Current portion of long-term loans payable | 6,677 |
| Merchandise and finished goods | 14,383 | Accounts payable-other | 24,594 |
| Work in process | 1,815 | Accrued expenses | 7,905 |
| Raw materials and supplies | 10,472 | Accrued income taxes | 31,600 |
| Deferred tax assets | 7,054 | Other reserves | 174 |
| Others | 4,678 | Others | 7,129 |
| Allowance for doubtful accounts | (77) | Non-current liabilities | 79,510 |
| Fixed assets | 398,057 | Bonds | 20,000 |
| Tangible fixed assets | 337,585 | Long-term loans payable | 32,088 |
| Buildings and structures | 47,013 | Reserve for special repairs | 26,887 |
| Machinery and equipment | 256,118 | Other reserves | 385 |
| Vehicles and equipment | 2,111 | Others | 149 |
| Land | 8,923 | Total Liabilities | 230,388 |
| Lease assets | 91 | (Net Assets) | |
| Construction in progress | 23,326 | Shareholders' equity | 364,396 |
| Intangible fixed assets | 558 | Common stock | 32,155 |
| Right of using facilities | 294 | Capital surplus | 34,357 |
| Others | 264 | Capital reserve | 33,885 |
| Investments and other assets | 59,912 | Other capital surplus | 471 |
| Investment securities | 16,249 | Retained earnings | 298,095 |
| Stocks of affiliates | 22,255 | Legal reserve | 2,988 |
| Investments in capital of affiliates | 3,060 | Other retained earnings | 295,107 |
| Long-term loans | 6,607 | General reserve | 205,770 |
| Deferred tax assets | 10,873 | Retained earnings brought forward | 89,337 |
| Others | 881 | Treasury stock | (212) |
| Allowance for doubtful accounts | (16) | Valuation and translation adjustments | 3,852 |
| | | Net unrealized gain on other securities | 3,897 |
| | | Deferred gains or losses on hedges | (45) |
| | | Total Net Assets | 368,249 |
| Total Assets | 598,637 | Total Liabilities and Net Assets | 598,637 |

(As of March 31, 2010)

Note: Amounts less than ¥1 million are omitted.

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Non-consolidated Statement of Income

| (From April | 1, 2009 | to March | 31, 2010) |
|-------------|---------|----------|-----------|
|-------------|---------|----------|-----------|

| | - ,, | (Millions of yen) |
|--|---------|-------------------|
| Item | Amount | |
| Net sales | | 302,130 |
| Cost of sales | | 191,024 |
| Gross profit | | 111,106 |
| Selling, general and administrative expenses | | 14,767 |
| Operating income | | 96,339 |
| Non-operating income | | |
| Interest and dividend income | 3,307 | |
| Technical support fee | 1,551 | |
| Others | 1,644 | 6,503 |
| Non-operating expenses | | |
| Interest expenses | 1,246 | |
| Loss on disposal of property, plant and equipment | 1,878 | |
| Depreciation of inactive property, plant and equipment | 2,053 | |
| Loss on spoiled work | 1,048 | |
| Others | 1,145 | 7,372 |
| Ordinary income | | 95,470 |
| Extraordinary income | | |
| Gain on prior period adjustment | 142 | |
| Gain on sales of fixed assets | 65 | |
| Other | 9 | 218 |
| Extraordinary loss | | |
| Loss on disposal of property, plant and equipment | 2,741 | |
| Impairment loss | 949 | |
| Loss from valuation of investment in capital of affiliates | 1,127 | |
| Others | 227 | 5,046 |
| Income before income taxes | | 90,642 |
| Income taxes-current | 37,998 | |
| Income taxes-deferred | (6,607) | 31,391 |
| Net income | | 59,250 |

Note: Amounts less than ¥1 million are omitted.

Non-consolidated Statement of Changes in Shareholders' Equity

| (110 | m April 1, 200 | 19 to March 31, 2010) $($ | Millions of yen) |
|---|----------------|--|------------------|
| Item | Amount | Item | Amount |
| Shareholders' equity | | Treasury stock | |
| Common stock | | Beginning balance | (196) |
| Beginning balance | 32,155 | Change during the current fiscal year | |
| Change during the current fiscal year | | Acquisition of treasury stock | (17) |
| Total change during the current fiscal year | - | Disposition of treasury stock | 2 |
| Ending balance | 32,155 | Total change during the current fiscal year | (15) |
| Capital surplus | | Ending balance | (212) |
| Capital Reserve | | Total shareholders' equity | |
| Beginning balance | 33,885 | Beginning balance | 310,137 |
| Change during the current fiscal year | | Change during the current fiscal year | |
| Total change during the current fiscal year | - | Dividends from surplus | (4,974) |
| Ending balance | 33,885 | Net income | 59,250 |
| Other Capital surplus | | Acquisition of treasury stock | (17) |
| Beginning balance | 472 | Disposition of treasury stock | 1 |
| Change during the current fiscal year | | Total change during the current fiscal year | 54,259 |
| Disposition of treasury stock | (0) | Ending balance | 364,396 |
| Total change during the current fiscal year | (0) | Valuation and translation adjustments | |
| Ending balance | 471 | Net unrealized gain on other securities | |
| Total capital surplus | | Beginning balance | 1,410 |
| Beginning balance | 34,358 | Change during the current fiscal year | |
| Change during the current fiscal year | | Net change of items other than shareholders' | 2 496 |
| Disposition of treasury stock | (0) | equity during the current fiscal year | 2,486 |
| Total change during the current fiscal year | (0) | Total change during the current fiscal year | 2,486 |
| Ending balance | 34,357 | Ending balance | 3,897 |
| Retained earnings | | Deferred gains or losses on hedges | |
| Legal reserve | | Beginning balance | 10 |
| Beginning balance | 2,988 | Change during the current fiscal year | |
| Change during the current fiscal year | , | Net change of items other than shareholders' | (56) |
| Total change during the current fiscal year | _ | equity during the current fiscal year | (50) |
| Ending balance | 2,988 | Total change during the current fiscal year | (56) |
| Other Retained earnings | , | Ending balance | (45) |
| General reserve | | Total valuation and translation adjustments | |
| Beginning balance | 205,770 | Beginning balance | 1,421 |
| Change during the current fiscal year | , | Change during the current fiscal year | |
| Total change during the current fiscal year | | Net change of items other than shareholders' | 2,430 |
| Ending balance | 205.770 | equity during the current fiscal year | |
| | 205,770 | Total change during the current fiscal year | 2,430 |
| Retained earnings Beginning balance | 35,061 | Ending balance | 3,852 |
| Change during the current fiscal year | 55,001 | Total net assets | |
| Dividends from surplus | (4,974) | Beginning balance | 311,558 |
| Net income | 59,250 | Change during the current fiscal year | |
| | 54,276 | Dividends from surplus | (4,974) |
| Total change during the current fiscal year | 89,337 | Net income | 59,250 |
| Ending balance | 69,557 | Acquisition of treasury stock | (17) |
| Total retained earnings | 243,819 | Disposition of treasury stock | 1 |
| Beginning balance | 245,019 | Net change of items other than shareholders' | 2,430 |
| Change during the current fiscal year | (4,974) | equity during the current fiscal year | |
| Dividends from surplus | 59,250 | Total change during the current fiscal year | 56,690 |
| Net income | 54,276 | Ending balance | 368,249 |
| Total change during the current fiscal year | | | |
| Ending balance | 298,095 | | |
| Note: Amounts less than ¥1 million are omitte | ed | | |

(From April 1, 2009 to March 31, 2010)

(Reference)

1. Consolidated cash flows (From April 1, 2009 to March 31, 2010)

| | (Millions of yen) |
|--|-------------------|
| Item | Amount |
| Net cash from operating activities | 118,720 |
| Net cash from investing activities | (86,847) |
| Net cash from financing activities | (35,134) |
| Effect of exchange rate changes on cash and cash equivalents | 305 |
| Cash and cash equivalents at beginning of fiscal year | 94,623 |
| Cash and cash equivalents at end of fiscal year | 91,667 |

2. Segment information

Information by geographic area (From April 1, 2009 to March 31, 2010)

| | | | | | (Millie | ons of yen) |
|-------------------------|---------|---------|-------------|---------|---------------------------------|-------------------------|
| | Japan | Asia | Other areas | Total | Elimination and corporate | Consoli- dated total |
| I. Net sales and | | | | | | |
| operating income (loss) | | | | | | |
| Net sales | | | | | | |
| (1) External | 122,307 | 207,721 | 2,358 | 332,387 | - | 332,387 |
| (2) Inter-segment | 184,815 | 16,927 | 36 | 201,779 | (201,779) | - |
| Total sales | 307,122 | 224,648 | 2,395 | 534,166 | (201,779) | 332,387 |
| Operating expenses | 208,145 | 219,594 | 2,360 | 430,100 | (196,138) | 233,961 |
| Operating income | 98,977 | 5,054 | 34 | 104,066 | (5,640) | 98,426 |
| II. Identifiable assets | 537,030 | 140,111 | 1,260 | 678,402 | 31,958 | 646,443 |

3. Overseas sales information (From April 1, 2009 to March 31, 2010)

| | | | (Millions of yen) |
|------------------------------|---------|-------------|-------------------|
| | Asia | Other areas | Total |
| Overseas sales | 221,882 | 11,450 | 233,333 |
| Consolidated sales | | | 332,387 |
| Percentage of overseas sales | 66.8% | 3.4% | 70.2% |

Note: Amounts less than ¥1 million are omitted.

Reference Document for the Ordinary General Meeting of Shareholders

Proposal 1: Distribution of Surplus

The Company determines its dividend amounts according to its policy of (1) returning profits to its shareholders over the long-term and in a stable manner without letting the dividends be largely affected by fluctuations in the Company's performance, as well as (2) reserving profits internally to strengthen its corporate structure and to prepare for future business developments, while also taking the financial situation and other factors into consideration.

The Company has been striving to increase the dividend amount continuously while making efforts to strengthen its financial position by reducing interest-bearing debt, shifting the focus of business structure from glass for CRTs to glass for FPDs, and boosting production capacity to respond to greater demand for glass for FPDs.

For year-end dividends for the fiscal year under review, we will pay 46 per share as described below in comprehensive view of factors such as the earnings for the fiscal year under review and the use of internal retained fund. As a result, the annual dividend will be 411 per share, an increase of 41 from the previous fiscal year, including the interim dividend of 45.

An internal retained fund will be provided for research and development with an eye toward future and future business expansion primarily in glass for FPDs operations, etc., and we will endeavor to respond to expectations of shareholders by improving corporate value.

- (1) Type of dividend assets: Cash
- (2) Matters related to allocation of dividend assets to shareholders and the total amount thereof:

¥6 per share of common stock of the Company; a total amount of ¥2,984,808,966

(3) Effective date of distribution of surplus: June 30, 2010

Proposal 2: Partial Amendments of the Articles of Incorporation

1. Reasons for the proposal

We intend to make necessary amendments to Article 5 of the existing Articles of Incorporation (Method of Public Notice) as we will introduce a system of electronic public announcement with the aim of increasing the number of people who can view the public announcements.

2. Details of amendments

We propose to amend part of the existing Articles of Incorporation as follows:

| (| The | underlined | portions | show | the | parts | to | he | amended) |) |
|---|-----|------------|----------|--------|-----|-------|----|----|-----------|---|
| | Inc | undernited | portions | 3110 W | une | parts | ιO | UC | amenucu.) | , |

| Existing Articles of Incorporation | Proposed Amendment |
|---|---|
| (Method of Public Notice) | (Method of Public Notice) |
| Article 5. | Article 5. |
| Public notices of the Company shall be <u>inserted in</u> <u>the Nihon Keizai Shimbun.</u> | Public notices of the Company shall be <u>made via</u> <u>electronic means</u> ; provided, however, that we will <u>publish public announcements in the Nihon Keizai</u> <u>Shimbun when we cannot use electronic means for</u> <u>unavoidable reasons such as accidents.</u> |

Proposal 3: Election of Eight (8) Directors

The terms of office for all ten (10) Directors will expire as of the close of this Ordinary General Meeting of Shareholders. Therefore, we would like you to approve appointment of eight (8) Directors.

| No. | Name (Date of birth) | Brief p | Number of the Company shares held | |
|-----|-------------------------|--------------|---|--------|
| | | Apr. 1967: | Joined Nippon Electric Glass | |
| | | June 1996: | Director (Incumbent) | |
| | Yuzo Izutsu | June 2000: | Managing Director | |
| 1 | (December 12, 1944) | June 2002: | Executive Vice President | 64,500 |
| | (December 12, 1944) | June 2003: | President | |
| | | | CEO | |
| | | June 2009: | Vice Chairman (Incumbent) | |
| | | Apr. 1978: | Joined Nippon Electric Glass | |
| | | June 1999: | Director (Incumbent) | |
| | | June 2002: | Vice President | |
| | Masayuki Arioka | June 2004: | Senior Vice President | |
| 2 | (September 28, 1948) | Apr. 2008: | Executive Vice President | 31,000 |
| | | June 2009: | President (Incumbent) | |
| | | | CEO (Incumbent) | |
| | | [Assignment | t of work for executive officers] | |
| | | In charge of | Auditing | |
| | | Apr. 1971: | Joined Nippon Electric Glass | |
| | | Nov. 1995: | General Manager, Electronic Products Division, Production | |
| | | June 1998: | Director (Incumbent) | |
| | | June 2002: | Vice President | |
| 3 | Katsumi Inada | June 2003: | Senior Vice President | 33,500 |
| 5 | (June 17, 1948) | June 2005: | Group General Manager, Glass Fiber Products Group (Incumbent) | 55,500 |
| | | Apr. 2006: | Executive Vice President (Incumbent) | |
| | | [Assignmen | t of work for executive officers] | |
| | | | : Consumer Glass Business, Glass Fiber Business g Materials Business | |

The candidates for Director are as follows:

| No. | Name (Date of birth) | Brief personal profile, position, responsibilities and significant concurrent positions | Number of the Company shares held | | |
|-----|----------------------------------|--|--|--|---|
| | | Apr. 1971: Joined Nippon Electric Glass | | | |
| | | June 1997: General Manager, Accounting Division | | | |
| | | June 2000: Director (Incumbent) | | | |
| | | June 2002: Vice President | | | |
| 4 | Masami Atsuji | June 2004: Senior Vice President | 46,000 | | |
| | (January 3, 1948) | Apr. 2008: Executive Vice President (Incumbent) | | | |
| | | [Assignment of work for executive officers] | | | |
| | | Supervising: Accounting | | | |
| | | In charge of Administrative and Purchasing | | | |
| | | Apr. 1971: Joined Nippon Electric Glass | | | |
| | | May 1999: General Manager, Furnace Design and Engineering Division | | | |
| | Shuji Ito (December 18, 1948) | June 2001: Vice President | | | |
| - | | June 2007: Director (Incumbent) | 10,000 | | |
| 5 | | Senior Vice President | 18,000 | | |
| | | Apr. 2010: Executive Vice President (Incumbent) | | | |
| | | | | | [Assignment of work for executive officers] |
| | | In charge of Environmental Management, Furnace Design & Engineering, Engineering and Plant Engineering | | | |
| | | Apr. 1978: Joined Nippon Electric Glass | | | |
| | | Oct. 1997: General Manager, Technical Division | | | |
| | | June 2002: Vice President | | | |
| | | June 2005: Director (Incumbent) | | | |
| | | Senior Vice President (Incumbent) | | | |
| 6 | Shigeru Yamamoto | Apr. 2008: General Manager, New Product Department (Incumbent) | 11,000 | | |
| 0 | (December 19, 1953) | [Assignment of work for executive officers] | 11,000 | | |
| | | Supervising: Patent | | | |
| | | In charge of Technical, Advanced Materials & Technology, Research & Development and New Product | | | |
| | | [Significant concurrent positions] | | | |
| | | President, Nippon Electric Glass Technical Information Center Co., Ltd. | | | |

| No. | Name (Date of birth) | Brief personal profile, position, responsibilities and significant concurrent positions | Number of the Company shares held |
|-----|--------------------------------------|---|--|
| 7 | Koichi Inamasu (January 30, 1952) | Apr. 1974:Joined Nippon Electric GlassJune 1998:General Manager, Personnel DivisionJune 2002:Vice PresidentApr. 2006:Group General Manager, CRT Glass Group (Incumbent)June 2006:Director (Incumbent)June 2006:Director (Incumbent)Apr. 2009:Group General Manager, PDP Glass Plate Group (Incumbent)Apr. 2009:Group General Manager, PDP Glass Plate Group (Incumbent)[Assignment of work for executive officers]Supervising: CRT Glass Business, PDP Glass Plate Business[Concurrent significant positions]Chairman, Board of Directors, Nippon Electric Glass (Malaysia) Sdn. Bhd. | 20,500 |
| 8 | Masanori Yokota (June 13, 1950) | Apr. 1976:Joined Nippon Electric GlassJune 2005:General Manager, LCD Glass Division, ProductionApr 2006:Vice PresidentApr. 2009:Group General Manager, LCD Glass Group (Incumbent)June 2009:Director (Incumbent) Senior Vice President (Incumbent)[Assignment of work for executive officers]Supervising:LCD Glass Business | 1,000 |

Notes: 1. The abovementioned candidates have no conflicts of interest with the Company.

- 2. The Company has adopted the Executive Officer System. "Supervising" and "in charge" in the "Brief personal profile, position, responsibilities and significant concurrent positions" indicate work assignments of executive officers.
- 3. Number of Company shares held indicates the number of shares held as of March 31, 2010.

Proposal 4: Election of One (1) Corporate Auditor

Apr. 2008:

Apr. 2009:

The terms of office for Corporate Auditor Mr. Fujio Okada will expire as of the close of this Ordinary General Meeting of Shareholders. Therefore, we would like you to approve appointment of one (1) Corporate Auditor.

| The candidate for Corporate Auditor is as follows: | | | | | |
|--|-------------|--|---|--|--|
| Name (Date of birth) | Brief perso | Number of the Company shares held | | | |
| | Mar. 1978: | Registered as certified public accountant | | | |
| | July 1991: | Partner of Aoyama Audit Corporation | | | |
| | July 2000: | Partner of Chuo Aoyama Audit Corporation | | | |
| Kazuhiro Ito | Aug. 2007: | Established private office as certified public | | | |
| (August 15, 1947) | | accountant (Incumbent) | — | | |

The Board of Corporate Auditors has already approved this proposal.

(Incumbent) Notes: 1. The abovementioned candidate has no conflicts of interest with the Company.

2. Number of Company shares held indicates the number of shares held as of March 31, 2010.

Accountancy (Incumbent)

Professor of Konan Graduate School of

Auditor of Nara Medical University

- 3. Matters related to the candidate for Outside Corporate Auditor are as follows:
 - (1) Mr. Kazuhiro Ito is a candidate for Outside Corporate Auditor.
 - (2) Reason for selecting the candidate as the candidate for Outside Corporate Auditor.

Mr. Kazuhiro Ito is fully conversant with finance and accounting as a certified public accountant and has a high level of insight and wide-ranging experience. The Company proposes that Mr. Ito be approved as Outside Corporate Auditor in the hope that he will employ such insight and experience when auditing the Company.

(3) Reason why the Company determined that the above candidate can execute his duties as Outside Corporate Auditor appropriately

Since Mr. Kazuhiro Ito is fully conversant with finance and accounting as a certified public accountant and has a high level of insight and wide-ranging experience, the Company judges that he can execute his duties as Outside Corporate Auditor appropriately.

(4) Outline of limited liability agreement

Provided that Mr. Kazuhiro Ito assumes the office of Outside Corporate Auditor of the Company, it shall conclude an agreement with him concerning liability for damages as specified in Article 423, Paragraph 1 of the Corporation Law. This contract shall state that his relevant liabilities for damages shall be limited to the minimum liability amounts as stipulated in Article 425, Paragraph 1 of the Corporation Law.

4. Mr. Kazuhiro Ito is the candidate for the Independent Corporate Auditor pursuant to the provisions of the Financial Instruments Exchange.

Proposal 5: Election of One (1) Substitute Corporate Auditor

To prepare for the case in which the Company does not have the number of Corporate Auditors stipulated in laws and regulations, we propose that it shall elect one (1) substitute Corporate Auditor in advance.

The Board of Corporate Auditors has already approved this proposal.

The candidates for substitute Corporate Auditor are as follows:

| Name (Date of birth) | Brief personal profile, position and significant concurrent positions | | Number of the Company shares held |
|--|---|---|---|
| | Apr. 1993: | Registered as an Attorney at Law | |
| Yasuhiro Uozumi (November 30, 1966) | | Joined Oh-Ebashi LPC & Partners | _ |
| | Aug. 2002: | Partner of Oh-Ebashi LPC & Partners (Incumbent) | |

Notes: 1. The abovementioned candidate has no conflicts of interest with the Company.

- 2. Number of Company shares held indicates the number of shares held as of March 31, 2010.
- 3. Matters related to the candidate for substitute Outside Corporate Auditors are as follows:
 - (1) Mr. Yasuhiro Uozumi is candidate for substitute Outside Corporate Auditors.
 - (2) Reason for selecting the candidate as the candidate for substitute Outside Corporate Auditor: Mr. Yasuhiro Uozumi has expertise and extensive experience as an Attorney at Law. The Company proposes that Mr. Uozumi be approved as the substitute Corporate Auditor in the hope that he will reflect such expertise and experience when auditing the Company.
 - (3) Reason that the Company determined that the above candidate can execute their duties as Outside Corporate Auditors appropriately:

Since Mr. Yasuhiro Uozumi has expertise and extensive experience as an Attorney at Law, the Company judges that he can execute his duties as Outside Corporate Auditor appropriately.

(4) Outline of limited liability agreement:

Provided that Mr. Yasuhiro Uozumi assumes the office of Outside Corporate Auditor of the Company, it shall conclude an agreement with the relevant person concerning liability for damages as specified in Article 423, Paragraph 1 of the Corporation Law that the their relevant liabilities for damages shall be limited to the minimum liability amounts as stipulated in Article 425, Paragraph 1 of the Corporation Law.

4. Mr. Yasuhiro Uozumi fulfills the requirements for the Independent Corporate Auditor pursuant to the provisions of the Financial Instruments Exchange.

Proposal 6: Payment of Bonuses to Directors

The Company proposes that it shall pay Directors' bonuses totaling ¥148,910 thousand to ten (10) Directors as of the end of the fiscal year under review in consideration of earnings, etc. during the fiscal year under review.

Proposal 7: Revision of Remunerations for Corporate Auditors

The current remunerations for Corporate Auditors are as approved to be no higher than \$5 million per month at the 71st Ordinary General Meeting of Shareholders held on June 28, 1990 and has remained as such to date. However, we propose that the Company revise remunerations for Corporate Auditors to be no higher than \$6 million per month with considerations given to various factors such as changes in economic circumstances and in the composition of Corporate Auditors thereafter.

The number of Corporate Auditors of the Company is currently four (of which two are Outside Corporate Auditors), and it will remain unchanged even if the Proposal 4 is approved in its original form.